







15th Corporate Governance Summit

8-9 April 2022: Virtual

BOOKLET



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Agenda

Day 1: Friday, 8 April 2022

1000 – 1100 hrs Inaugural Session

Session Theme: Governance Principles for Business Resilience and Continuity

Welcome Remarks by Session Moderator

Mr R Mukundan

Chairman, CII National Committee on

Environment &

Managing Director and CEO

Tata Chemicals Ltd

Introductory Remarks

Mr Keki Mistry

Chairman

CII National Council on Corporate

Governance &

Vice Chairman and CEO

HDFC Limited

Address

Ms Kaku Nakhate

President & Country Head (India)

Bank of America, N.A.

Address

Mr N. Venkatram

Member, CII National Committee on MNCs &

CEO

Deloitte India

Keynote Address by

Chief Guest

Mr U K Sinha

Former Chairman

Securities and Exchange Board of India

1100 hrs

Close of Inaugural

Session



Day 1: Friday, 8 April 2022

1115 – 1230 hrs Plenary Session I

Commitment to ESG and Corporate Citizenship – Garnering Sustainability Finance & Investment

- Sustainability integration into business culture; strategy and operations
- Need for common metrics; establishment of materiality
- Sustainability Finance and Role of Investors
- Reporting Standards India vs Global; BRSR Reporting; Need for standardization and simplified frameworks

Moderator	Mr Amit Chandra
	Chairman
	Bain Capital

Panellists Mr Vineet Nayar

Founder Chairman, Sampark Foundation & Former Vice Chairman and CEO HCL Technologies

Mr Shashi Kiran Shetty Founder & Chairman Allcargo Logistics

Mr Vishesh Shrivastav Managing Director, Investment (India) Temasek

Mr P KanchinandamCorporate Secretary and Chief Legal Officer
Tata Steel Limited

Mr Sivananth RamachandranDirector, Capital Markets Policy India
CFA Institute



Day 1: Friday, 8 April 2022

1245 – 1400 hrs Plenary Session II

Enhanced Disclosures; Compliance and Transparency

- · Managing multi-stakeholder expectations
- Technology in Disclosures
- Communication plans Scope, Format, Timeliness and Effectiveness
- Reputation management strategies

Moderator Mr Cyril Shroff

Chairman, CII National Committee on Regulatory Aspects of Financial Sector &

Managing Partner

Cyril Amarchand Mangaldas

Panellists Mr Suprakash Mukhopadhyay

Company Secretary & Group Corporate Secretary

Tata Sons

Mr Ramnath Krishnan

MD & Group CEO ICRA Group

Mr Ritesh Tiwari

Chief Financial Officer
Hindustan Unilever Limited

Dr J Sridhar

Company Secretary Bajaj Auto Limited

Mr Madhu Sudan Kankani

Partner

Deloitte Touche Tohmatsu India LLP



Day 2: Saturday, 9 April 2022

1000 - 1115 hrs Plenary Session III

Board Diversity, Succession Planning and Talent Management

- Diverse competencies and skills
- Succession strategies Learnings from the pandemic
- Defining Roles Boards, Independent Directors, CEOs
- Board Performance Evaluation and Process

Moderator Ms Kalpana Jain

Partner

Deloitte Touche Tohmatsu India LLP

Panellists Mr Sridar Iyengar

Chairman

ICICI Venture Funds Management Company

Limited

Mr Rajesh Narain Gupta

Managing Partner SNG & Partners

Ms Sandra Martyres

Independent Director

Mr Rohit Sawhney

Chairman and Managing Director

India Ratings

Mr Sharad Abhyankar

Partner

Khaitan & Co



Day 2: Saturday, 9 April 2022

1130 – 1245 hrs Plenary Session IV

Boardroom Decision Making – Technology Collaboration

- Enterprise Risk and Crisis management
- Digital transformation and evolving boardrooms
- Information symmetry and reducing information overload
- Data privacy and cyber security

Moderator Mr Shailesh Haribhakti

Chairman

Shailesh Haribhakti & Associates

Panellists Mr M D Ranganath

Member of the Board

HDFC Bank

Mr Rahul Kanodia

Vice Chairman & CEO

Datamatics Global Services Ltd.

Ms Padmaja Chunduru

Managing Director National Securities Depository Limited

(NSDL)

Mr Nehal Vora

Managing Director

Central Depository Services Limited

(CDSL)

Mr Rohit Mahajan

President, Risk Advisory

Deloitte Touche Tohmatsu India LLP





Mr Amit Chandra Chairman Bain Capital

Mr. Chandra joined Bain Capital Private Equity in 2008 as a member of it's Asia-Pacific leadership team. He is the founder and Chairman of its India office.

Prior to joining Bain Capital, Mr. Chandra spent most of his professional career at DSP Merrill Lynch, a leading investment bank in India. He retired from DSP Merrill Lynch in 2007 as a Board Member & it's Managing Director. Prior to his MBA, Mr. Chandra worked at India's leading engineering & construction firm, Larsen & Toubro.

Over the years Mr. Chandra has served on the Boards of many leading corporates and not for profits including Tata Sons, Genpact, Ashoka University, Piramal Enterprises, Emcure Pharmaceuticals, Akanksha Foundation, Tata Investments, and Give India.

His wife Archana and he received the "Asia Heroes of Philanthropy Award" in 2016. Mr. Chandra received his MBA from Boston College, and was awarded the school's Distinguished Alumni in 2007, a year in which he was also named by the World Economic Forum as a Young Global Leader. He received his undergraduate degree in Electrical Engineering from VJTI, Bombay University.





Mr Cyril Shroff
Chairman, CII National Committee on Regulatory Aspects of
Financial Sector & Managing Partner
Cyril Amarchand Mangaldas

Cyril Shroff has over 40 years of experience in a wide range of practices areas, including corporate and securities law, disputes, banking, bankruptcy and infrastructure.

Over the years, his passion for a just world, blended with a keen sense of fairness and empathy has helped cam firmly establish itself as a trusted advisor to its clients. Mr. Shroff has consistently been ranked as "star practitioner" in India by Chambers & Partners and is often regarded as the "M&A King of India". A thought leader and a visionary, Mr. Shroff is known for advising on many first of their kind transactions in India. He regularly gets recognised as an award-winning professional across practices.

Who's Who Legal 2022 recognised him as 'Thought Leader Global Elite for M&A and Governance'. He was awarded 'Deal Maker of the Year' at the ALB India Law Awards 2020, 'Commended External Counsel of the Year' by The Asian-Mena Counsel – In-House Community, 2019 and 'Managing Partner of the Year' by ALB India Law Awards 2019.

Mr. Shroff is Chairman of FICCI's Corporate Laws Committee and a member of CII National Council and Financial Markets Committee. He is also a member of first apex advisory committee of the IMC International ADR Centre, Task force member of Society of Insolvency Practitioners of India & Member of the Media Legal Defence Initiative International Advisory Board. He was a member of SEBI constituted Uday Kotak Committee on Corporate Governance and SEBI Committee on Insider Trading.

He is on the board/governance member for few educational institutions namely, Board Member of Krea University, Member of the Apex Advisory Board of Adani Institute of Infrastructure Management Member of the Advisory Board of the Centre for Study of the Legal Profession established by the Harvard Law School and Member of the Advisory Board of National Institute of Securities Markets (NISM).





Dr J SridharCompany Secretary
Bajaj Auto Limited

Born on 17 September 1954, J Sridhar is a Commerce graduate from Madras University and Law graduate from Bombay University. Sridhar is a fellow member of the Institute of Chartered Accountants of India and the Institute of Company Secretaries of India. He is a Diploma-holder in Business Management and Masters in Management Sciences from Symbiosis Institute of Business Management, Pune University. He is an Alumnus of Indian Institute of Management, Ahmedabad having completed a Senior Executive Development Programme there. He has done his PhD from Savitribai Phule Pune University in Financial Management in the subject of CSR.

He has a rich post-qualification experience in Finance, Taxation, Secretarial and Legal functions, including over 4 decades in the Bajaj Group itself. He is the Vice President & Company Secretary of Bajaj Auto Ltd since 2001 and handles the Group functioning as well. He has been on the boards of few of the Bajaj Group companies & Trusts for a number of years.

He was quite active in the activities of the Institute of Company Secretaries of India (ICSI) for more than 2 decades in various capacities, including as Chairman of Pune Chapter and Western Region. He was also the President of the Institute in the year 2000.

He has served as the Founder Chairman of Secretarial Standards Board of ICSI, and as a member of the Accounting Standards Board of ICAI and Committees of ICSI, SEBI, Department of Company Affairs, Confederation of Indian Industry (CII), Mahratta Chamber of Commerce, Industries & Agriculture (MCCIA), Poona Management Association (PMA) and other bodies. He represented CII in SEBI's Working Group on Related Party Transactions, which released its report in January 2020.

He has contributed as a Speaker/Faculty in various seminars/conferences organized by premier bodies / institutions. He has written numerous articles and papers in professional journals and bulletins. He has co-authored a Policy Paper on Governance and Effectiveness of NGOs – The Way Ahead for Pune International Centre in January 2019.

He is an active Rotarian from Rotary Club of Poona North since 1994. He was the President of Rotary Club of Poona North, the second senior-most club in Pune during the year 2005-06. He has been a Rotary District officer for well over a decade. He has won several awards & citations from Rotary International at the District and Club levels. In April 2014, he was awarded the prestigious Vocational Service Leadership Award from Rotary International.

He is a Founder Member of Pune International Centre.





Ms Kaku Nakhate President & Country Head (India) Bank of America, N.A.

Kaku Nakhate is the India country executive for Bank of America and has been on the bank's Asia Pacific Executive Committee since 2010.

With nearly three decades of experience, Kaku is an industry veteran with deep insights and knowledge of India's growing banking and financial services sector.

Kaku is responsible for building a market-leading franchise in India, overseeing its strategy and direction. In this role, Kaku leverages her international experience, having interacted with many major corporates and financial institutions across major markets, enhancing existing client relationships, developing new clients and building business opportunities for the firm.

Kaku started her career with Merrill Lynch in 1989 and grew through ranks to eventually head the Global Markets business. After Bank of America's global acquisition of Merrill Lynch, Kaku was appointed as the chief executive of the merged entity in the country. She was previously with JP Morgan, India as vice-chairperson in charge of Equities.

In addition to her responsibilities as the chief executive, Kaku is the vice chairperson of National Executive Board of the American Chambers of Commerce (AMCHAM) and is on the Board of Governors of IIM, Ahmedabad. She is also on the India Executive Leadership Board of the US-India Strategic Partnership Forum.

She holds a bachelor's degree in commerce and a masters in Management Studies (Finance) from the University of Mumbai.

Kaku is a passionate advocate of adolescent girls getting access to quality education, skills development and sanitation. Kaku also actively participates in various skill-based volunteering programs at the bank in addition to spending time mentoring numerous NGO leaders.





Ms Kalpana Jain
Partner
Deloitte Touche Tohmatsu India LLP

Kalpana Jain has been with the firm for 25 years. She has provided advice and counsel on M&A/ JV, valuation and fund raising on marquee transactions. She is a Partner since April 2006 and has been significantly involved in the Retail and Consumer sector too.

She has successfully led some of the largest transactions in the sector.

In 2013 she was recognized as one of the 25 Most Talented Woman Professionals of India by CMO Asia & World Brand Congress. She was awarded as "Superwoman" of Delhi in 2016 by Radio One.

She has been Chairperson, Private Equity & Venture Capital Association of India (PEVCAI). She speaks regularly with top tier media as well as at prominent industry conferences. She frequently coaches and mentors young entrepreneurs in various forums and workshops as a Charter Member of The Indus Entrepreneurs (TiE).

She is a member of the Deloitte India Coordinating Board.





Mr Keki Mistry
Chairman, CII National Council on Corporate Governance & Vice Chairman and CEO
HDFC Limited

A Chartered Accountant from the Institute of Chartered Accountants of India (ICAI), Mr Keki Mistry brings with him nearly four decades of varied work experience in the Banking & Financial Services domain.

In 1975, Mr Mistry began his career with AF Ferguson & Co, a renowned Chartered Accountancy Firm, followed by short stints with Hindustan Unilever Ltd and Indian Hotels Company Ltd

In 1981, Mr Mistry joined HDFC Ltd., India's premier housing finance company. Over the years he held several responsibilities, prior to being inducted onto its Board as Executive Director in 1993. He was appointed as the Managing Director in 2000, as the Vice Chairman & Managing Director in October 2007 and the Vice-Chairman & Chief Executive Officer of the Corporation with effect from January 1, 2010. Mr Mistry is responsible for the overall functioning of the Corporation. Mr. Mistry is also Non-Executive Chairman of HDFC ERGO General Insurance Company with effect from March 11, 2022.

Mr Mistry has played a critical role in the successful transformation of HDFC into India's leading Financial Services Conglomerate by facilitating the formation of companies including HDFC Bank Ltd., HDFC Asset Management Company Ltd., HDFC Life Insurance Company Ltd. and HDFC ERGO General Insurance Company Ltd.

Besides being on the board of several HDFC Group companies, Mr Mistry is also on the Board of Tata Consultancy Services Ltd, Torrent Power Ltd, Griha Investments - Mauritius, Griha Investments Pte Ltd – Singapore, Flipkart Private Limited – Singapore and Cartica Acquisition Corp – USA. He is also on the Advisory Boards of a few Indian Corporates.

Mr Mistry has been a Consultant to the Commonwealth Development Corporation (CDC) in Thailand, Mauritius, Caribbean Islands and Jamaica, guiding the company to review and evaluate the operations of mortgage financial institutions in these countries. He has also been Consultant to the Mauritius Housing Company and Asian Development Bank.

He is a Member of Primary Market Advisory committee (PMAC) constituted by Securities and Exchange Board of India (SEBI) and was a Member of Corporate Governance Committee constituted by SEBI in 2017. He is currently the Chairman of the CII National Council on Corporate Governance, a position he has held for five years (2016-17 to 2017-18 and from 2019-20 to present). He is also a Member of the CII Economic Affairs Council for 2021-22.

Some of Mr. Mistry's important recognitions include the 'Hall of Fame' award by the Institute of Chartered Accountants of India (ICAI) in 2022 for Exemplary Contribution and Professional Excellence, 'Lifetime Achievement Award for Corporate Governance' for 2020 by the Asian Centre for Corporate Governance & Sustainability, 'CEO of The Year' under BFSI Category at CNBC Awaaz CEO Awards 2019, 'BMA Management Man of the Year 2016' at the 37th Bombay Management Association (BMA), 'Best Independent



Director Award 2014' by Asian Centre for Corporate Governance & Sustainability, the Best CEO Financial Services (Large Companies) 2014 by Business Today magazine, CFO India Hall of Fame by the CFO India magazine in 2012, One of Best CEO for Investor Relations – India at the Thomson Reuters "Extel Awards" – 2012, Best Banker of the Year in 2011 by Financial Express, awarded the QIMPRO Gold Standard 2011– Leader for Quality in Business by the Qimpro Foundation, honored with the 'CA Business Achiever of the year' award in the Financial Sector by the ICAI in 2011, declared as the Best CFO in the Financial Services category by the ICAI for 2008, CNBC TV18's Award for the 'Best Performing CFO in the Financial Services Sector' for three consecutive years - 2006, 2007 & 2008 and CFO of the Year for 2008 and selection as the 'Best Investor Relations Officer' in the Corporate Governance poll by Asiamoney (2008).





Mr M D Ranganath Member of the Board HDFC Bank

M.D. Ranganath is President of Catamaran Ventures. He has over 29 years of experience in Global IT services and financial services industries. He is an independent director on the board of HDFC Bank and chairman of the audit committee. He is on the board of Indian Institute of Management, Bangalore, India's leading business school.

Ranganath was Chief Financial Officer of Infosys Limited, a globally respected IT services company, till November 2018. During his tenure of 18 years at Infosys, he was an integral part of the rapid growth and transformation of Infosys into a globally respected company. As a key member of the executive team, successfully scaled the company's business operations, navigated a dynamic business environment, managed several leadership transitions and delivered a strong and resilient financial performance.

In 2017 and 2018, he was the recipient of Best CFO Asia award in technology sector, by Institutional Investor publication. Ranganath is MBA from Indian Institute of Management, Ahmedabad. He holds Masters degree in Technology from Indian Institute of Technology, Madras and Bachelor degree in Engineering from University of Mysore. He is a member of CPA, Australia.





Mr Madhu Sudan Kankani
Partner
Deloitte Touche Tohmatsu India LLP

Madhu is a Partner with Deloitte and has over 22 years of post qualification working experience in the finance, reporting, regulatory, capital markets, Finance transformation, M&A domain across multiple sectors. Over the years, Madhu had worked across spectrum with large global and Indian clients assisting them transform the finance function and deal with complex finance and reporting matters.

Professional and industry experience

- Madhu has been practicing international reporting (IFRS and US GAAP) for more than 18 years and has worked with large number of companies.
- Madhu has also been part of assisting the regulators in policy making around the areas of financial reporting in India including in his roles in Ministry committees.
- Madhu specializes in the area of Digital Finance Transformation, Financial Reporting, Technical advisory, Carve outs, GCC set up, deal and restructuring and assisting CFOs in improving their finance function etc. He drives the clients and solutions for the Assurance business of the firm for India.
- Madhu has also been long associated with BIAL personally in financial reporting projects including IFRS reporting, working with management on regulatory representations including at the time of Fairfax acquisition.
- Madhu is a regular speaker at forums like ICAI, ICSI and industry forums like CII, ICC, Computer Society of India and the IVCA etc.
- Madhu has been a member of MoF committee on "ICDS and MAT" constituted by Ministry of finance for drafting of ICDS and related guidance. In addition, Madhu has worked with ICAI on several of its initiatives as well as suggestions on policy and standard setting.





Mr Nehal Vora
Managing Director
Central Depository Services Limited (CDSL)

Mr Nehal Vora is the Managing Director & Chief Executive Officer of Central Depository Services (India) Ltd. (CDSL) since September 24, 2019. CSDL under his leadership, has emerged as the **leading Depository of India**. CDSL is the first and only depository to be listed on the stock exchange in Asia and the and the first and the only depository to launch operations at the International Financial Services Centre (IFSC) at the GIFT City, Gandhinagar, India. Nehal's endeavour as the helm at CDSL is to build a robust franchise built on a foundation of fair and transparent governance framework coupled with a strong digital footprint.

He was recently awarded the 'CEO of the year' by the 20th Global Edition Business Leader of the year awards. He also received the 'Vocational excellence 2021-22 award of the District 3141 Of Rotary International' by the Rotary Club of Bombay Seaface.

He is also a Director on the Board and a member of the India Seed Management Committee (ISMC) of AIC-NMIMS Incubation Centre, launched by NMIMS – a premier B school in India, in collaboration with NITI Aayog, Government of India.

Mr. Vora is a member of the SEBI Policy Committees, Market Data Advisory Committee (MDAC) and Secondary Market Advisory Committee (SMAC) and he chairs the Working Group on the Data Protocols for Secondary Markets of the MDAC.

Mr. Vora has over 25 years of experience across diverse segments in Capital Markets. In his earlier role as the Chief Regulatory Officer of BSE Limited and the member of the Executive Leadership Team, he drove regulatory excellence through membership compliance, surveillance, inspection, investigation, regulatory communication, investor services, listing compliance and regulatory legal teams. He began his career with Securities and Exchange Board of India (SEBI) in 1996. Amongst some of his key achievements at SEBI, he was instrumental in implementing the T+2 rolling settlement, risk containment system in the derivatives market in India and the system of mandatory Straight through Processing for the Institutional trades for the Indian Securities Markets.

Mr. Vora has also headed the Broking and Investment Banking Compliance at DSP Merrill Lynch Ltd, a leading brokerage house, as the Director, Law and Compliance. He has been felicitated with Distinguished awards including NetApp Innovation Award 2019, Compliance Champion award in 2018, IDC Digital Transformation Awards under the Dx Leader Information FOW Global Investors Group at the Asia Capital Markets Awards in 2017 for Best New Product in Market Surveillance. In recognition of his commitment and dedication to the Compliance Function at DSP Merrill Lynch, he was awarded OGC Living the Mission Award in 2008 by Merrill Lynch amongst many others and latest being recognised as the Distinguished Alumnus at H. R. College of Commerce and Economics. He is a guest speaker at various international forums including the IOSCO Harvard Training program for securities market regulators, conferences and is also a speaker at the National Institute of Securities Markets (NISM).





Mr P Kanchinandam
Corporate Secretary and Chief Legal Officer
Tata Steel Limited

PK is currently the Corporate Secretary and Chief Legal Officer (Corporate & Compliance) at Tata Steel. PK's most significant responsibilities include advising the Board on Governance and ensuring that the Members of the Board are ably equipped with resources to discharge their fiduciary duties and corporate governance practices.

PK is also responsible for the Compliance Function of Tata Steel and the legal requirements of the company in the areas of Governance, Anti-trust, Corporate Actions and New Ventures. He also has oversight responsibility of the legal and governance matters of Tata Steel's Investment in Subsidiaries, Joint Ventures and Associate Companies in India and Overseas.

Prior to joining the Tata Group, PK served as the Corporate Secretary and Chief Risk & Compliance Officer of Infosys. At Infosys, PK was responsible for the Governance, Risk and Compliance function (including compliance with SEC Rules and Regulations).

PK serves as Member of the CII National Committee on Financial Reporting and on the CII National Committee on Regulatory Affairs'.

PK holds a Master of Laws (Corporate Governance and Practice) Degree from Stanford Law School (Stanford University), Master of Business Administration Degree from the Sloan School of Management (Massachusetts Institute of Technology), Bachelor of Commerce (Hons.) Degree from Sri Sathya Sai Institute of Higher Learning and is an Associate Member of the Institute of Company Secretaries of India.

PK is passionate about researching on contemporary governance matters and completing his doctoral degree. Towards this, he is undertaking course work in Accounting at the Cambridge Judge Business School, University of Cambridge.





Ms Padmaja Chunduru Managing Director National Securities Depository Limited (NSDL)

Ms. Padmaja Chunduru, is the MD & CEO NSDL since September 2021, after a 37 year stint in banking industry, in SBI and Indian Bank.

At Indian Bank, Ms. Padmaja has successfully steered the merger of Allahabad Bank into Indian Bank amid the Covid challenges. Significant improvement in all key metrics, and the empathetic handling of the cultural integration of two diverse banks was the subject of a case study "Merger of Equals" by Harvard Business School Publishing.

Indian Bank ranks among top 10 in India and 314th globally in the "Forbes Best Employers 2021 list" based on employee survey

Ms. Padmaja was awarded "Banker of the Year" by FE for 2019-20 and "Best CEO" At ET Prime Women Leadership Awards for 2020-21. She is also adjudged the 'Best CEO -BFSI' in the BT-PwC survey for 2021.

A Post Graduate in Commerce from Andhra University, Ms. Padmaja joined SBI in 1984 as a Probationary Officer. In a career spanning more than 3 decades, with postings in India and USA, she gained rich experience in Corporate, Retail and International Banking. She was Country Head (US Operations) SBI at New York from 2014 to 2017.

Ms. Padmaja has extensive Board experience. She chaired the Indian Bank board. She was on the Board of LIC for three years.





Mr R Mukundan
Chairman, CII National Committee on Environment & MD & CEO
Tata Chemicals Ltd

Mr. R. Mukundan, Managing Director & CEO of Tata Chemicals Limited, joined Tata Administrative Service in 1990, after completion of MBA from FMS, Delhi University. He is a distinguished alumnus of IIT, Roorkee, Fellow of Indian Chemical Society and an alumnus of Harvard Business School. During his 30 year career with Tata Group, he has held various responsibilities across the Chemical, Automotive and Hospitality sectors of the Tata Group. He serves on industry forums and impact organizations.





Mr Rahul Kanodia
Vice Chairman & CEO
Datamatics Global Services Ltd.

Rahul leads all strategic and corporate initiatives globally, leading to the long-term growth, profitability and industry leadership of Datamatics. He has over 30 years of professional experience and has held several progressively senior and leadership positions. He has been the Chief Architect for re-positioning and transforming Datamatics from a service led organization to a digital solutions organization focused on enhancing business productivity through smart automation of data driven processes. Rahul is responsible for driving Datamatics' strategic process to identify, evaluate and integrate organic and inorganic business growth options, including mergers & acquisitions, partnerships and alliances, and forays into new geographies.

Datamatics is focused on providing digital transformation services and products. The core areas are Intelligent Automation including Robotics and Intelligent Document Processing, Digital Business Automation, Enterprise Modernization & Digital Experience including Mobility, Cloud Migration and Analytics, Customer Experience Management, Digital Content Management, Engineering Services including Smart Transport & IoT.

Recognizing his contribution, in the year 2014 he was presented with 'CEO of the Year Award' for his exemplary leadership amongst organizations from across 41 Asian countries. Rahul also received 'CEO of the Year Award' in the year 2019 in 2nd Edition of Leadership Summit & Awards. Rahul serves as the Chairman for the Western Region of ESC (Electronics and Computer Software Export Promotion Council, Government of India's largest Electronics and IT trade facilitation organization), Chairman of NASSCOM's Regional Council and Member of CII Corporate Governance Council. Rahul also serves on the Advisory Board of Columbia University's India Business Initiative (New York) and is Director on the Statutory Board of Goa Institute of Management and Statutory Board of Safari Industries.

Rahul holds an MBA degree from Columbia University (USA), with a major in Business Strategy & Marketing and a minor in Mergers & Acquisition and Turnaround Management. He has 2 Bachelor degrees from H. R. College (India), with specialization in Finance & Accounting, and Babson College (USA), with specialization in Management Information Systems.





Mr Rajesh Narain Gupta Managing Partner SNG & Partners

Rajesh's area of specialization includes Financial Services, Commercial Laws, Real Estate and Private Client Practice. He is an advisor to number of leading Foreign and Indian Banks, Financial Institutions, Real Estate players, Corporate and Industrial Houses. He is a pioneer in India in the area of Succession & Estate Planning.

- He was a special invitee by the Indian Banks Association and the Reserve Bank of India in connection with the amendment of The Banking Regulation Act, 1949. He was retained by the Banking Industry on implementation on the (SARFAESI) Act, 2002. He has advised NeSL with setting up of First Utilities Services under the Indian Insolvency and Bankruptcy Code, 2016.
- He authored and revised several books on banking laws and practices including the publications of Late Mr. M L Tannan and S.N. Gupta.
- His legal research papers are published regularly by leading dailies, law journals and reputed publications in India and abroad.
- Has been a speaker at various

Rajesh is an independent director on the board of HDFC Limited; and HDFC Credila Financial Services Limited. He is also on the advisory board of India Media Entertainment Fund (AIMF) and few other organizations.

Rajesh is recognized amongst the "Top Managing Partners" in the Legal Powerlist 2020 announced by Forbes India on 31st March, 2021. He is also recognized amongst the Top 50 'Legal Icons' and amongst the Top 100 Lawyers in India by Asia Law's, India Business Law Journal.

Rajesh is a Recognized Lawyer in the field of Private Wealth Law by Chambers and Partners in their HNW Guide 2021 and as "Lawyer of the Year – Private Client" in the Indian Legal Awards, 2020-21 presented by Legal Era. Recently, he has been acknowledged as a veteran in Private Wealth Law practice by Legal 500 Asia Pacific 2022.





Mr Ramnath Krishnan MD & Group CEO ICRA Group

As Managing Director and Group Chief Executive Officer, Ramnath Krishnan will drive ICRA's business strategy, augment organisational capabilities, strengthen the independence and objectivity of organisation's culture of analytical excellence and continue to uphold the company's high standards of corporate governance. Prior to this, Krishnan was the President-Ratings at ICRA.

Krishnan is a seasoned business leader, with an experience of over 33 years in the fields of banking and finance in India and abroad. During the course of his long journey, he has ably leas and managed large teams; and contributed in building businesses across geographies. Before joining ICRA in June 2020, Krishnan worked with HSBC for 23 years, in senior positions in wholesale banking, private banking, investment banking and risk management. He also served as Chief Risk Office at RBL. Krishnan believes in participative leadership, a vision of the workplace where employees are partners in the company and contribute in transformation of the organisation.

Krishnan is an Economics Graduate from Loyala College, Chennai. He is also an alumnus of The Institute of Chartered Accountants of India and a Cost & Works Accountant from the Institute of Cost & Works Accountants of India. An avid sports lover, Krishnan loves to play golf and also follows most sports. He also likes music, reading and travelling.





Mr Ritesh Tiwari
Chief Financial Officer
Hindustan Unilever Limited

Ritesh Tiwari, CFO Hindustan Unilever Limited & VP Finance South Asia - joined Unilever as a management trainee in 1999 after completing his certification as a Chartered Accountant & Cost and Management Accountant . Over the last 22 years, he has led a variety of teams both within India and across Unilever in core finance and as a business partner to front-end sales, categories and supply chain. His most recent role has been in the UK as the Vice President Finance, Global Performance Management for Unilever and CFO for Unilever International where he is credited with bringing about simplification, digital transformation, and leading projects with high business impact.

Ritesh is driven by his purpose "Reimagine possibilities and bring value with values." He is a future-focussed, high energy and results-oriented business leader."





Mr Rohit Mahajan
President, Risk Advisory
Deloitte Touche Tohmatsu India LLP

Rohit leads the Risk Advisory practice, comprising of Cyber and Strategic Services, Accounting & Internal Control Services and Regulatory Compliance Services for Deloitte India.

He has over 22 years of experience in advising companies across jurisdictions in India and globally (US, Europe and Asia Pacific).

Rohit's career graph has steered towards multiple business practices including Risk Advisory, Financial Assurance, Anti-Bribery and Anti-Corruption Management, Dispute Advisory Services, Global Service Delivery Model, Legal Entity Controllership, Fraud Investigation, Risk Assessments, and Regulatory Compliance.

His experience spans across varied sectors such as Financial Services, Infrastructure, Telecom, Government, Consumer Markets and Private Equity.

Prior to this role, he was the Asia Pacific (APAC) Forensic Leader representing APAC in Global Forensic EXCOM and was also the Head of Forensic practice for Deloitte India. He led a number of international investigation engagements for Indian companies operating in and outside India and holds experience in the assessment of investment potential and bankability of projects under the relevant investment environment and regulations.

Rohit is also the Associate Member of Institute of Chartered Accountants, India.





Mr Rohit Sawhney Chairman and Managing Director India Ratings

Rohit joined the Fitch Group in 2017 as Managing Director & CEO of India Ratings & Research Ltd. Rohit is also a member of The Confederation of Indian Industry (CII) National Committee on Financial Markets and a member of the CII National Committee for Total Cost Management (TCM).

Rohit has more than 30 years of experience in the financial services industry. Rohit joined India Ratings from The Royal Bank of Scotland where he was most recently the Managing Director & Regional Head of Global Transaction Services, Asia Pacific. Prior to The Royal Bank of Scotland, Rohit also worked at ABN AMRO Bank and ANZ Grindlays Bank in various roles across client segments, sectors advisory, branch management, products & business risk.

Rohit holds a B.A. (Honours) Economics and a M.A. Economics from The University of Delhi, India





Ms Sandra Martyres Independent Director

Ms. Sandra Martyres holds a Master's Degree in Economics from Bombay University; a Diploma in Business Administration; is a CAIIB & has a double certification in Commercial French from Alliance Francaise de Paris and the Chambre de Commerce et d'industrie de Paris. She has a banking career spanning over 35 years. She started with Indian Bank where she worked in various capacities covering retail banking, trade finance, Foreign Exchange dealing. Thereafter she joined Societe Generale from where she retired as Deputy CEO —India. She received training in the Bank's offices in London, Paris, Singapore, Hong Kong and an Investment Banking Training at Kellogg's in Chicago. During her tenure with Societe Generale, she was actively involved in the bank's foray into CSR, Financial Inclusion etc. She also headed the Indian Chapter of SG Feminin — a global initiative of the Societe Generale group to promote diversity in the workplace. Besides, she was a Director on the Boards of ALD Automotive India P Ltd and SG Wealth Management Services P. Ltd. (subsidiaries of the Societe Generale Group)

Post her retirement, she has held the positions of Advisor to Societe Generale, Chairperson of the Board of Bank One Mauritius and Trustee Director of SBI Mutual Fund. She is currently an Independent Director on the Boards of Novartis India Ltd. Franklin Templeton Trustee Services P Ltd and HNI India Office P. Ltd, in addition to being a Managing Committee Member of Alliance Française Mumbai.





Mr Shailesh Haribhakti Chairman Shailesh Haribhakti & Associates

Mr. Shailesh Haribhakti is a career Chartered and Cost Accountant, and a Certified Internal Auditor, Financial Planner & Fraud Examiner. He has been conferred with the Global Competent Boards Designation (GCB.D) by Competent Boards Inc. His career spans over four decades. He is currently Chairman of Shailesh Haribhakti & Associates, Chartered Accountants.

He is the Non- Executive Chairman of L&T Finance Holdings Limited, L&T Mutual Fund Trustee Ltd, Future Lifestyle Fashions Limited, NSDL e-Governance Infrastructure Limited, Blue Star Limited, Planet People & Profit Consulting Pvt Ltd, Bluevine Technologies Pvt Ltd, and IBS Fintech India Pvt Ltd. He is Vice Chairman of GOvEVA consulting Pvt. LTD.

His other Directorships are:

Mentorcap Management Pvt Ltd, Brookprop Services Pvt Ltd (A Brookfield REIT), Torrent Pharmaceuticals Ltd, Bennett Coleman and Company Ltd (Times Group), Ambuja Cements Ltd, & ACC Ltd (Subsidiaries of HOLCIM LTD), Bajaj Electricals Ltd, Gaja Trustee Company Pvt Ltd [Gaja Capital Group], Epigeneres Biotech Pvt Ltd & Cynergis Infotech India Pvt Ltd.

His activities include:

- 1. Digital Board Governance
- 2. Asset tracing and shared services through a process of interactivity over the internet and digitization.
- 3. Impact Investing.
- 4. Data-led lending and counter-party assessment and automated Treasury and Foreign Exchange management.
- 5. Business transformation using exponential technologies and outsourcing.
- 6. Mr. Haribhakti actively promotes shared value" creation and a green environment through his own enterprise, and his leadership roles as Chairman of the CSR / ESG / Sustainability committees of some of the Boards that he serves on. He has successfully established the concept of "Innovate to Zero" and technology enabling CSR / ESG / SUSTIANABILTIY which is in alignment with the idea of making the impact of every intervention focused, widespread, co-operative and far-reaching.
- 7. Mr. Haribhakti has a passion for teaching, writing and public speaking. He was associated with the Indian Institute of Management (IIMA) as visiting faculty from 1981-83. He frequently contributes his views on public forums, to the press and to the electronic media. He is active on all social media: LinkedIn, Facebook, Twitter and You tube.

He also serves on Advisory Boards of Doha Bank and Gaja Advisors Pvt LTD.

Mr. Haribhakti has in the past engaged as:



Chairman:

- NPS Trust (2015-2017) constituted by The Pension Fund Regulatory & Development Authority (PFRDA).
- Western India Regional Council (WIRC), Institute of Chartered Accountants of India (ICAI)
- Financial Planning and Standards Board (FPSB India)

President:

- Indian Merchant Chambers (IMC)
- Rotary Club of Bombay (July 2014 June 2015)
- Institute of Internal Auditors (IIA), Bombay Chapter.
- Bombay Management Association (BMA)

Member:

- Securities and Exchange Board of India (SEBI), Committee on Disclosures and Accounting Standards and Member of Takeover Panel
- International Accounting Standards Board (IASB), Standards Advisory Council.





Mr Sharad Abhyankar Partner Khaitan & Co

Sharad Abhyankar is a Partner in the Corporate and Commercial Practice Group in the Mumbai office. With over 30 years of experience, Sharad specialises in corporate laws, securities laws, anti-trust laws, telecom regulations, constitutional litigation and international commercial arbitrations. He advises Indian and international clients on strategic M&As, private equity investments and exits, capital market transactions, financing transactions, domestic and cross-border foreign collaborations and joint ventures, foreign exchange and securities law related matters.

Sharad has led many M & A transactions in various industries including telecommunications, heavy industries, automobiles & auto-ancillaries, manufacturing, power projects, ITES, e-commerce, financial services, pharmaceuticals, industrial chemicals, etc. He has advised on complex regulatory issues relating to digital signatures, corporate restructuring, mergers and acquisitions in various manufacturing & services sectors. Sharad has led many complex legal due diligence assignments for domestic and transnational M & A transactions and court supervised schemes of mergers and demergers; as well as for compliance check, health check, related party transactions and insider trading for large Indian Corporate Houses.

Sharad has also led preparation of compliance manuals on Indian federal and state laws for Indian Corporate Groups with international operations.

Sharad is also involved in facilitating different government agencies in framing policies and regulations such as the State Education Board in Maharashtra, Department of Telecommunications, Govt. of India, ICASA - the Telecom Regulator in Republic of South Africa. Sharad also led the project of developing the Model Shops & Establishments Law in association with FICCI, which was adopted by the Union Cabinet in 2016.

Sharad Abhyankar is an Independent Director on a few listed and unlisted Indian companies and has been a part-time faculty on various legal subjects at the Government Law College, Mumbai, for more than 27 years. Sharad conducts specialised sessions on Business Ethics and Corporate Governance across various industry sectors and professional bodies.

Sharad is a member of the Advisory Committee and Drafting Committee of the NSE Centre for Excellence in Corporate Governance. Sharad has authored several articles on a variety of legal topics in both, Indian and International journals and is often invited as a speaker/ panellist at a number of professional seminars.





Mr Shashi Kiran Shetty Founder & Chairman Allcargo Logistics

Mr Shashi Kiran Shetty, Founder and Chairman, Allcargo Logistics, Chairman, ECU Worldwide and Gati Ltd

Mr Shetty is the Founder and Chairman of Allcargo Logistics; India's biggest integrated logistics services provider and global LCL consolidation leader. The group operates in over 160 countries through more than 300 offices, employing more than 10,000 team members and generates revenues of approximately USD 1.2 billion.

Allcargo was the first to introduce the concept of Non-Vessel Operating Common Carrier (NVOCC) business in India. With the changing business landscape, Allcargo ventured into Container Freight Stations, Project Logistics, and Contract Logistics. It also leveraged opportunities to enter Express Distribution, First and Last Mile Deliveries and Pick-up and Logistics Parks businesses.

Allcargo's latest strategic acquisition in the Indian logistics space is Gati Ltd., in 2020. It is a publicly traded company; India's largest and a pioneer in express distribution. Since July 2020, Mr Shetty has been the Chairman of Gati Ltd.

Under Mr. Shetty's leadership, the group has had several successful global acquisitions. Significant among these are Belgium-based ECU-Line (now ECU Worldwide) whose revenues were almost five times that of Allcargo Logistics. The group expanded its global footprint by acquiring She Maritime, UK; China Consolidators, Hong Kong; FCL Marine Agencies, Netherlands; Econocaribe Consolidators, USA. In India, the groups acquisitions continued with Hindustan Cargo and MHTC Logistics. Allcargo then forayed into Contract Logistics through a new entity, Avvashya CCI, formed by acquiring controlling stake in CCI Logistics, India. Allcargo operates a facility at Asia's largest ICD at Dadri, through a Joint Venture with Container Corporation of Indian (CONCOR).

Mr. Shetty has also been appointed by the Ministry of Education, Government of India, as the Chairman of the Society and Board of Governors (BoG) of the National Institute of Industrial Engineering (NITIE), India's premier and only institution offering post graduate courses in Industrial Engineering. During a 4-year long tenure from 7th November 2020, he endeavours to make a mark in a field that is truly close to his heart and bring in a global, digital, and entrepreneurial perspective that will help take NITIE to greater success in India and the world.

Mr Shetty was conferred with Belgium's highest civilian honour – 'Distinction of Commander of the Order of Leopold II' by H.M. King Philippe in 2015. The 'Lifetime Contribution to Freight Award' at the Global Freight Awards, London, 'Entrepreneur of the Year' in the Services Category by Ernst & Young, 'Global Visionary' at the Economic Times Family Business Awards, 'Global Indian Maritime Personality' by the Maharashtra Chamber of Commerce, Industry and Agriculture; 'CEO of the year with Best HR Orientation' at Asia's Best Employer Brand Awards are some of his other national and international recognitions. The University of Mangalore conferred him with an 'Honorary



Doctorate' for his remarkable professional achievements as well as for his philanthropic contributions.

He is a firm believer of conducting business with highest corporate governance standards.

Sustainability is an integral part of the Allcargo group. Mr Shetty is also involved in initiatives of Avashya Foundation, Allcargo's CSR arm and supports social welfare activities. His passionate concern for environmental sustainability has led to initiatives like Allcargo Greens and Maitree. His contributions have been making a significant difference across environment, education, healthcare, women's empowerment, disaster relief and sports.

Mr. Shetty is a sports enthusiast, an avid golfer, and an arts aficionado.





Mr Sivananth RamachandranDirector, Capital Markets Policy India
CFA Institute

Sivananth Ramachandran, CFA, CIPM (Siva) is the Director of Capital Markets Policy at the CFA Institute. In his role, he advocates policy positions on issues impacting Indian capital markets, including corporate governance, ESG, and Pensions. Siva has 15 years' experience in financial services. Previously he worked at Morningstar, leading its global index product development team and serving as spokesperson for sustainability. Before that, he worked at MSCI, where he co-authored research papers on small-cap investing and portfolio construction. Siva has an MBA from the Indian Institute of Management, Lucknow. He holds the CFA, CIFM, and (PRM), as well as the Fundamentals of Sustainability Accounting (FSA) credential provided by Sustainability Accounting Standards Board. He is a visiting faculty at the Indian Institute of Management (IIM) Indore, and teaches a course on Alternative Investments.





Mr Sridar Iyengar Chairman ICICI Venture Funds Management Company Limited

Mr. Sridar Iyengar is an independent consultant and mentor/investor in early stage companies. He was previously with KPMG in the UK, India and US holding senior positions in various disciplines. He was on the founding team of KPMG in India and the Chairman and CEO of KPMG's India operations between 1997/2000. Since his retirement from KPMG, he divides his time between his corporate Board/Advisory commitments and his involvement with social development and civil society issues in India. He is the non executive chairman of ICICI Ventures and serves on the Boards of Dr. Reddy Laboratories, Mahindra Holidays and other Indian and Foreign companies. He was previously on the Board of Infosys and ICICI Bank. He was a founding charter member of TiE (The Indus Entrepreneurs) and a president of its Global organization as well as the Silicon Valley and Mumbai chapters.

Mr. Iyengar graduated with B.Com (Hons) from the University of Calcutta and is a Fellow of the Institute of Chartered Accountants in England and Wales.





Mr Suprakash Mukhopadhyay Company Secretary & Group Corporate Secretary Tata Sons

Suprakash Mukhopadhyay is the Company Secretary of Tata Sons and Group Corporate Secretary and the Chairman of Tata Services Limited.

Prior to joining Tata Sons, he was the Senior Vice President and Company Secretary of Tata Consultancy Services. Suprakash has spent the last 33 years in the Tata Group in different roles. He joined Tata Steel in Jharia Division as Accounts Officer, in the year 1988. During his 12-year stint at Tata Steel, he worked in various departments and functions such as Cost and Management Accounting at Jharia Division, Export Accounting and Budgeting at the Marketing Division, and finally Corporate Secretarial and Investment function at the Corporate Head Office in Mumbai. He moved to Tata Sons from Tata Steel in the year 2000. While in Tata Sons, Mr. Mukhopadhyay played a key role in TCS' Initial Public Offering in the year 2004. Just prior to joining TCS in 2008, he was with Tata Financial Services, a division of Tata Sons, as General Manager.

In his role with TCS, Suprakash was responsible for the Corporate Secretarial & Governance, Treasury – Fund Management and Internal Audit activities. He also managed the Compliance & Governance issues of TCS' 60 subsidiaries across the globe. During his tenure in TCS, he has focused on putting a working process in his department and building a very solid team. In the area of Fund management, he was then able to close the shortfall and improve the yield with respect to Employee Provident Fund.

He also serves on the Board of several Tata companies including Tata Investment Corporation Limited, Tata Asset Management Private Limited, Tata Digital Private Limited and Jamshedpur Football and Sporting Private Limited.

Suprakash is a First-Class B. Com (Hons) Graduate from St. Xaviers College, Kolkata. He is a Chartered Accountant, Cost Accountant and Company Secretary. He is a rank holder in the Intermediate and Final examination of Institute of Cost & Works Accountants of India.

Suprakash is an ardent fan of Cricket and represents Tata Sons and the Tata group in corporate cricket and football tournaments. He is also the Chairman of Tata Sports Club. He is a music lover and an avid reader.





Mr U K Sinha
Former Chairman
Securities and Exchange Board of India

Mr. Sinha served as the Chairman of Securities and Exchange Board of India (SEBI) for a period over six years between 2011 and 2017. During his stewardship SEBI is credited with having brought in significant regulatory amendments in areas such as Takeover Code, Foreign Portfolio Investors, Alternate Investment Funds, REITIs, InVITs., Corporate Governance etc. Prior to this; Mr. Sinha was the Chairman and Managing Director at UTI Asset Management Company Pvt Ltd from 2005 until February 2011.

Preceding this, he was the Joint Secretary in Department of Economic Affairs at Ministry of Finance and looked after Banking Division and Capital Markets Division – including external commercial borrowings, pension reforms and foreign exchange management functions.

For his contribution as Chairman SEBI, Mr Sinha was conferred with many awards viz. CNBC-TV18 India Business Leader Awards (IBLA) — Outstanding Contribution to Indian Business Award 2014 and Economic Times - Business Reformer of the Year Award 2014 to name a few.

Mr. Sinha was selected for the Indian Administrative Service in 1976. He holds a M.Sc. and LLB degree.





Mr Vineet Nayar
Founder Chairman, Sampark Foundation &
Former Vice Chairman and CEO
HCL Technologies

Vineet Nayar is Founder Chairman of Sampark Foundation and Former Vice Chairman and CEO of HCL Technologies and author of the highly acclaimed management bestseller, "Employees First, Customer Second: Turning Conventional Management Upside Down" (Harvard Business Press, June 2010).

A management visionary and radical thinker, Vineet led the transformation of HCL Technologies into one of India's fastest-growing global information technology service company, which under his leadership grew from a \$0.7 billion in 2005 to a \$4.7 billion global technology service company with over 85,000 employees across 32 countries by 2013. This radical transformation led Fortune Magazine to recognise HCLT as "the world's most modern management", while Business Week named HCLT as "one of the world's most influential companies". His innovative management practices at HCLT were taught as a case study at both the Harvard Business School and London Business School.

Vineet was chosen by Fortune magazine for its first ever Global Executive Dream Team and found a place on the elite Thinkers 50 List. His innovative, transformative ideas have received fulsome praise from influencers like late C. K. Prahalad, Tom Peters, Gary Hamel, and Ram Charan.

Vineet quit HCLT in 2013 to focus on Sampark Foundation, which he co-founded with his wife Anupama Nayar, to catalyze 'large-scale transformation in primary education through frugal innovation'. Today Sampark Foundation is improving learning outcomes among 1 crore children studying in 84,000 rural schools across 7 states in India: Chhattisgarh, Uttarakhand, Jharkhand, Haryana, Himachal Pradesh, Uttar Pradesh, and Maharashtra at less than \$1 per child per annum. This large-scale transformation is now a 'case study' at Harvard Business School.

Vineet has been cited by Forbes in its 'Heroes of Philanthropy List 2016' and as a 'Global Thinker 2016',

along with his wife, by Foreign Policy magazine for 'unplugging technology so kids can learn'.

Vineet studied for a B. Tech in mechanical engineering and a Master's in Business Management at the XLRI- Xavier School of Management, Jamshedpur. He joined HCL in 1985 and in 1993, he founded Comnet, a technology start-up, where he developed and put to practice may of the ideas (he later described in his book), transforming it into a multi-billion-dollar business. In 2005, he became president, and in 2007, the CEO of HCL Technologies, where he spearheaded a remarkable turnaround.

Vineet is currently also the Chairman of the National Stock Exchange Foundation and is on the Board of the National Stock Exchange. He is on the Advisory Board of the Uttarakhand Government and PricewaterhouseCoopers (PwC). He was on the Advisory Board of the Millions Learning Project led by the ex-Prime Minister of Australia, Julia Gilliard, and was a Former Governor of ICT, member of the Global Advisory Board of Women Leaders and Gender Parity Program at the World Economic Forum. As a mentor to multiple technology start-ups, he continues to follow his passion for technology and has served as a Senior Advisor to McKinsey Leadership Institute, ChrysCapital and many Fortune 1000 companies.





Mr Vishesh Shrivastav Managing Director, Investment (India) Temasek

Vishesh Shrivastav joined Temasek in 2011 and is currently Managing Director.

Vishesh has 15 years of investment experience and has led multiple investments in the Healthcare, Consumer and Telecom, Media and Technology sectors, serving on the boards of a number of companies.

Vishesh holds B. Tech and M. Tech degrees in Computer Science from IIT, Delhi and a Post Graduate Diploma in Management from IIM, Bangalore.



NOTES



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National Foundation for Corporate Governance (NFCG) was set up in the year 2003 by the Ministry of Corporate Affairs (MCA), in partnership with Confederation of Indian Industry (CII), Institute of Company Secretaries of India (ICSI) and Institute of Chartered Accountants of India (ICAI) to promote good Corporate Governance practices both at the level of individual corporates and Industry as a whole. In the year 2010, Institute of Cost Accountants of India (ICOAI) and National Stock Exchange (NSE) and in 2013 Indian Institute of Corporate Affairs (IICA) were included in NFCG as Trustees.

<u>Vision</u>

Be the Key Facilitator and Reference Point for highest standards of Corporate Governance in India.

Mission

- To foster a culture of good corporate governance;
- To create a framework of best practices, structure, processes and ethics;
- To reduce the existing gap between Corporate Governance framework & actual compliance by corporates;
- To facilitate effective participation of different stakeholders;
- To catalyse capacity building in emerging areas of corporate governance

To achieve its objectives, NFCG has been working closely with Partner Institutions (i.e. CII, ICSI, ICAI & ICoAI) and Accredited Institutions (NCCG) in building capacity of Directors / Faculty, conducting research work and organising programme aimed at promoting voluntary adoption of Corporate Governance as the key to sustainable wealth creation. Over the years, more than more than 400 programmes and 45 research work in the area of Corporate Governance have been conducted under the aegis of NFCG.





The Confederation of Indian Industry (CII) works to create and sustain an environment conducive to the development of India, partnering Industry, Government and civil society, through advisory and consultative processes.

CII is a non-government, not-for-profit, industry-led and industry-managed organization, with over 9000 members from the private as well as public sectors, including SMEs and MNCs, and an indirect membership of over 300,000 enterprises from 294 national and regional sectoral industry bodies.

For more than 125 years, CII has been engaged in shaping India's development journey and works proactively on transforming Indian Industry's engagement in national development. CII charts change by working closely with Government on policy issues, interfacing with thought leaders, and enhancing efficiency, competitiveness and business opportunities for industry through a range of specialized services and strategic global linkages. It also provides a platform for consensus-building and networking on key issues.

Extending its agenda beyond business, CII assists industry to identify and execute corporate citizenship programmes. Partnerships with civil society organizations carry forward corporate initiatives for integrated and inclusive development across diverse domains including affirmative action, livelihoods, diversity management, skill development, empowerment of women, and sustainable development, to name a few.

As India marches towards its 75th year of Independence in 2022, CII, with the Theme for 2021-22 as Building India for a New World: Competitiveness, Growth, Sustainability, Technology, rededicates itself to meeting the aspirations of citizens for a morally, economically and technologically advanced country in partnership with the Government, Industry and all stakeholders.

With 62 offices, including 10 Centres of Excellence, in India, and 8 overseas offices in Australia, Egypt, Germany, Indonesia, Singapore, UAE, UK, and USA, as well as institutional partnerships with 394 counterpart organizations in 133 countries, CII serves as a reference point for Indian industry and the international business community.

Confederation of Indian Industry

The Mantosh Sondhi Centre
23, Institutional Area, Lodi Road, New Delhi – 110 003 (India)
T: 91 11 45771000 / 24629994-7
E: info@cii.in • W: www.cii.in

Follow us on



Reach us via our Membership Helpline Number: 00-91-99104 46244

CII Helpline Toll Free Number: 1800-103-1244

